73-1190 (Saginaw) FIECEIVED
DEPT. OF TREASURY

AUG - 3 2004

LUCAL AUDIT & FINANCE DIV.

ICHLAND OWNSHIP

Hemlock, Michigan

**Financial Statements** 

For the Year Ended March 31, 2004



# Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

	Local Government Name							
Audit Date Opinion Date Date Accountant Report Submitted to State: 5/7/04								
We have audited the financial statements of this local unit of govern accordance with the Statements of the Governmental Accounting Financial Statements for Counties and Local Units of Government in N	Standards board (GASD) apid pyge	<i>やヤツ</i> のヂ′てREタ	nath prepared in Review Format fo					
We affirm that:		AUG - 3 2	2004					
1. We have complied with the Bulletin for the Audits of Local Units of	Government in Michigan as revise	d.						
2. We are certified public accountants registered to practice in Michigan	gan. LOCA	L AUDIT & FINA	ANCE DIV.					
We further affirm the following. "Yes" responses have been disclosed comments and recommendations	in the financial statements, includin	g the notes, or	in the report of					
You must check the applicable box for each item below.								
Yes Vo 1. Certain component units/funds/agencies of the	e local unit are excluded from the f	inancial staten	nents.					
Yes No 2. There are accumulated deficits in one or mo 275 of 1980).	ore of this unit's unreserved fund b	oalances/retain	ed earnings (P.A					
Yes No 3. There are instances of non-compliance with amended).	n the Uniform Accounting and Bud	dgeting Act (P	.A. 2 of 1968, a					
Yes No 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.								
Yes No 5. The local unit holds deposits/investments w as amended [MCL 129.91], or P.A. 55 of 198	hich do not comply with statutory 2, as amended [MCL 38.1132]).	requirements.	(P.A. 20 of 1943					
Yes No 6. The local unit has been delinquent in distribu	ting tax revenues that were collecte	d for another	axing unit.					
The local unit has violated the Constitution  Yes No 7. pension benefits (normal costs) in the curre credits are more than the normal cost require	nt year. If the plan is more than 10	00% funded ar	nd the overfunding					
Yes No 8. The local unit uses credit cards and has no (MCL 129.241).	ot adopted an applicable policy a	s required by	P.A. 266 of 199					
Yes No 9. The local unit has not adopted an investment	policy as required by P.A. 196 of 1	997 (MCL 129	.95).					
We have enclosed the following:	Enclosed	To Be Forwarded	Not Required					
The letter of comments and recommendations.	<b>✓</b>							
Reports on individual federal financial assistance programs (program	audits).		~					
Single Audit Reports (ASLGU).			~					
Certified Public Accountant (Firm Name)								
Rehmann Robson Gerald J. Desloover, CPA Street Address	City	State Z	P					
5800 Gratiot, PO Box 2025   Saginaw MI 48605								
Accountant Signature		Date						

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#### INDEPENDENT AUDITORS' REPORT

May 7, 2004

Members of the Township Board Richland Township Hemlock, Michigan

We have audited the accompanying basic financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of *Richland Township*, as of and for the year ended March 31, 2004, which collectively comprise the Township's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of *Richland Township*, as of March 31, 2004, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons of the General, Police, Trash Collection and Library governmental funds for the year then ended in conformity with accounting principles general accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated May 7, 2004, on our consideration of Richland Township's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis listed in the table of contents on pages 3-13 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise *Richland Township's* basic financial statements. The combining and individual nonmajor fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

Rehmann Lohan

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### Management's Discussion and Analysis

As management of *Richland Township*, *Michigan*, we offer readers of the Township's financial statements this narrative overview and analysis of the financial activities of the Township for the fiscal year ended March 31, 2004. We encourage readers to consider the information presented here.

#### Financial Highlights

- The assets of the Township exceeded its liabilities at the close of the most recent fiscal year by \$4,064,288 (net assets). Of this amount, \$1,644,752 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$13,439.
- As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$1,382,898, a decrease of \$84,478 in comparison with the prior year. More than 90 percent of this total amount, or \$1,215,592, is available for spending at the government's discretion (unreserved fund balance). This was due to expenditure of \$152,000 for addition to the public safety building.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$250,018, or 46 percent of total general fund expenditures.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected special assessments).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include general government, public safety, public works, health and welfare, and recreation and cultural. The business-type activities of the Township include sanitary sewer and water operations.

The government-wide financial statements can be found on pages 14-15 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Township maintains eleven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, police, trash collection and library funds, each of which are considered to be major funds. Data from the other seven governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The Township adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 16-23 of this report.

Proprietary funds. The Township maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township uses enterprise funds to account for its sanitary sewer and water operations. Internal service funds are an accounting device used to accumulate and allocate cost internally among the Township's various functions. The Township's uses internal service funds to account for its motor pool operations and fringe benefits. Because both of these services predominately benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the sanitary sewer and water operations, both of which are considered to be major funds of the Township. Conversely, both internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 24-28 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial

statements because the resources of those funds are *not* available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for governmental funds.

The basic fiduciary fund financial statement can be found on page 29 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 30-46 of this report.

Other information. The combining statements referred to earlier in connection with nonmajor governmental funds and internal service funds are presented immediately following the accompanying notes. Combining and individual fund statements and schedules can be found on pages 48-61 of this report.

#### Government-wide Financial Analysis

Unrestricted

Total net assets

1,478,726

\$ 2,402,511 \$ 2,404,125

1,386,706

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of Richland Township, assets exceeded liabilities by \$4,064,288 at the close of the most recent fiscal year.

One of the largest portions of the Township's net assets (58 percent) reflects its investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. The Township uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Richland Township's Net Assets

			- · · · · · - · · · · · · · · · · ·	T T TOD O'CD			
	Gove	rnmental	Busin	ess-Type			
	<u>Act</u>	<u>ivities</u>	<u>Act</u>	ivities	<u>T</u> otal		
	<u>2003</u>	<u>2004</u>	<u>2003</u>	2004	2003	2004	
Current and other assets Capital assets Total assets	\$ 1,537,784 <u>1,564,006</u> <u>3,101,790</u>	\$ 1,465,644 <u>1,602,596</u> <u>3,068,240</u>	\$ 225,117 2,010,051 2,235,168	\$ 267,216 1,942,041 2,209,257	\$ 1,762,901 3,574,057 5,336,958	\$ 1,732,860 3,544,637 5,277,497	
Long-term liabilities outstanding Other liabilities Total liabilities	667,828 31,451 699,279	622,593 41,522 664,115	567,995 18,835 586,830	539,924 9,170 549,094	1,235,823 50,286 1,286,109	1,162,517 50,692 1,213,209	
Net assets: Invested in capital assets, net of related debt Restricted	919,006 4,779	1,002,596	1,442,056	1,402,117 -	2,361,062 4,779	2,404,713 14,823	

An additional portion of the Township's net assets (less than 1 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (41 percent or \$1,644,752) may be used to meet the government's ongoing obligations to citizens and creditors.

206.282

258,046

1,644,752

\$ 4.064,288

At the end of the current fiscal year, the Township is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

The Township's restricted net assets increased by \$10,044 during the current fiscal year. This increase largely reflects deposits held by others.

The Township's net assets increased by \$13,439 during the current fiscal year. This growth largely reflects the degree to which ongoing revenues exceeded ongoing expenses.

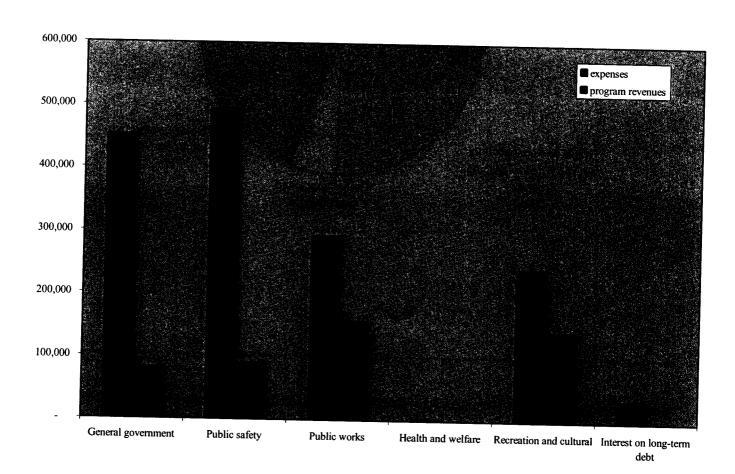
### Richland Township's Changes in Net Assets

		vernmental ctivities		iness-Type ctivities	<u>,</u>	<u>Total</u>			
_	2003	2004	2003	2004	2003	2004			
Revenue:			<del></del>		=005	2004			
Program revenue:									
Charges for									
services	\$ 350,286	5 \$ 378,865	5 \$ 403,27	1 \$ 398,120	0 \$ 753,557	\$ 776,985			
Operating grants					,	+ // 0,5 05			
and contributions	7,027	7 11,448	3		- 7,027	11,448			
Capital grants					,	,			
and contributions	1,330	84,613	3		- 1,330	84,613			
General revenue:	<b>50.4.00</b>					,			
Property taxes	594,920	661,680	)	-	- 594,920	661,680			
Grants and contrib. not restricted to						,			
	267 477								
specific programs Other		,		-	367,477	345,368			
Total revenue	61,573					47,527			
Total revenue	1,382,613	1,521,535	426,839	406,086	1,809,452	1,927,621			
Expenses:									
General government	423,625	452,293			400 605				
Public safety	445,489	,		-	423,625	452,293			
Public works	287,250	,		·	445,489	494,133			
Health and welfare	2,774			-	287,250	292,995			
Recreation and cultura		-,	_	-	2,774	3,478			
Interest on long-		2,2,233	_	-	221,503	242,253			
term debt	13,166	34,769	_		12.166	24.50			
Sanitary sewer	-		196,490	182,521	13,166	34,769			
Water	_	_	207,323		196,490 207,323	182,521			
Total expenses	1,393,807	1,519,921	403,813		<u></u>	211,740			
					1,797,020	1,914,182			
Increase (decrease) in									
net assets	(11,194)	1,614	23,026	11,825	11,832	12 420			
	. , ,	,	-5,020	11,023	11,032	13,439			
Net assets – beginning									
of year	2,413,705	2,402,511	1,625,312	1,648,338	4,039,017	4,050,849			
					<u> </u>	<u>4,030,849</u>			
Total net assets	<u>\$ 2,402,511</u>	\$ 2,404,125	\$ 1,648,338	\$ 1,660,163	\$ 4,050,849	\$ 4,064,288			
				<u></u>	* 1,020,04 <i>7</i>	<u>₩ 7,004,200</u>			

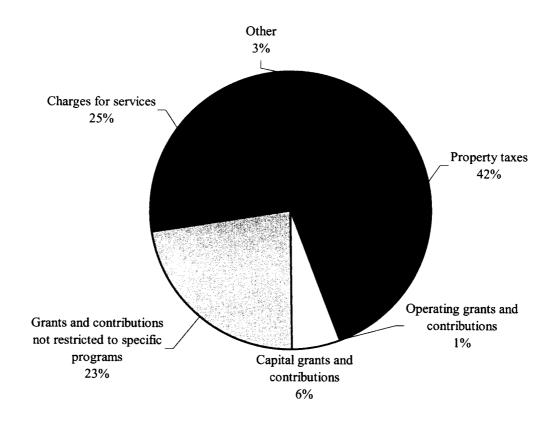
Governmental activities. Governmental activities increased the Township's net assets by \$1,614 resulting in minimal growth in the net assets of the Township. Key elements of this increase are as follows:

- Property taxes increased by \$65,001 (10.1 percent) during the year. Most of this increase is the product of increased taxable values and residential growth.
- Grants and contributions not restricted to specific programs was composed of the sales tax revenues shared by the State of Michigan under the Revenue Sharing Act and the State's allocation was reduced by \$20,381 (6.9 percent) during the year.
- The Township expenses remained relatively constant but were slightly above anticipated revenues.

# **Expenses and Program Revenues - Governmental Activities**



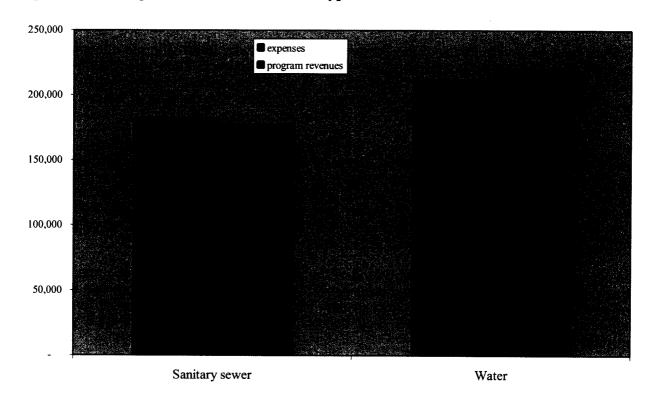
#### **Revenues by Source - Governmental Activities**



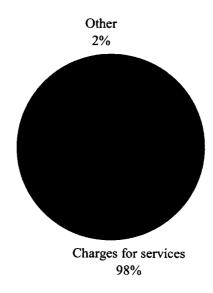
**Business-type activities.** Business-type activities increased the Township's net assets by \$11,825, resulting in minimal growth in the net assets of the Township. Key elements of this increase are as follows:

• Expenses remained constant while charges for services increased \$28,579 (13.2 percent) due to additional customers added during the year.

# **Expenses and Program Revenues - Business-type Activities**



#### Revenues by Source - Business-type Activities



#### Financial Analysis of the Government's Funds

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$1,382,898, a decrease of \$84,478 in comparison with the prior year. Approximately 90 percent of this total amount (\$1.38 million) constitutes unreserved fund balance, which is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed 1) to pay for specific capital projects (\$2,680), 2) for a variety of other restricted purposes (\$11,624), or 3) for long-term advances (\$153,002).

The general fund is the chief operating fund of the Township. At the end of the current fiscal year, unreserved fund balance of the general fund was \$250,018, and total fund balance was \$403,020. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 46 percent of total general fund expenditures.

The fund balance of the Township's general fund increased by \$27,749 during the current fiscal year. The increase is attributable to expenditures in excess of revenues, coupled with a transfer received for the purchase of a building by the library fund.

The police fund has a total fund balance of \$155,417, which decreased by \$117,730 during the year. The increase is primarily attributable to a transfer to the township building construction fund for the police fund's share of the public safety building improvements.

The trash collection fund has a total fund balance of \$294,122, which increased by \$12,692 during the year. The increase is attributable to the stable contractual service costs while the annual special assessment revenue was increased to cover anticipated increases in contractual service costs.

The library fund has a total fund balance of \$241,704, which increased by \$505 during the year.

**Proprietary funds**. The Township's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the sanitary sewer and water funds at the end of the year amounted to \$155,964 and \$123,405, respectively. The sanitary sewer fund had a increase in net assets for the year of \$61 and the water fund had an increase in net assets for the year of \$14,681. Other factors concerning the finances of these two funds have already been addressed in the discussion of the Township's business-type activities.

#### **General Fund Budgetary Highlights**

Differences between the original and final amended budgets for expenditures were relatively minor and the adjustments were made as a part of the Township's budget procedures to address changes in activity during the year.

Budget to actual comparisons for the Township's general fund were generally favorable.

#### **Capital Asset and Debt Administration**

Capital assets. The Township's investment in capital assets for its governmental and business-type activities as of March 31, 2004, amounted to \$3,544,637 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment. The total increase in the Township's investment in capital assets for the current fiscal year was 19 percent (a 10.3 percent increase for governmental activities and a 1.03 percent decrease for business-type activities).

Major capital asset events during the current fiscal year included the following:

• The addition to the public safety building for \$134,176.

#### Richland Township's Capital Assets

(net of depreciation) Governmental **Business-Type** Activities Activities Total <u>2003</u> 2004 2003 2004 2003 2004 Land 157,833 \$ 157,833 67.590 \$ 67,590 \$ 225,423 225,423 Land improvements 255,639 217,620 255,639 217,620 Buildings and systems 855,118 952,313 1,928,861 1,862,402 2,783,979 2,814,715 Equipment 88,796 75,648 13,600 12,049 102,396 87,697 Vehicles 206,620 199,182 206,620 199,182 Total net assets **\$ 1,564,006 \$ 1,602,596** \$ 3,544,637

Additional information on the Township's capital assets can be found in note 5 on pages 39-41 of this report.

**Long-term debt.** At the end of the current fiscal year, the Township had total debt outstanding of \$1,162,517. Of this amount, \$1,165,000 represents bonds secured solely by specified revenue sources (i.e., revenue bonds), \$22,593 represents accrued compensated absences, and a \$25,076 reduction represents deferred charges on the bonds.

#### Richland Township's Outstanding Debt General Obligation and Revenue Bonds

	Governmental <u>Activities</u>			Business-T <u>Activitie</u>		<u>Total</u>				
		<u>2003</u>		2004	<u>2003</u>	<u>2004</u>		<u>2003</u>		2004
Revenue bonds Accrued compensated	\$	645,000	\$	600,000	\$ 595,000 \$	565,000	\$	1,240,000	\$	1,165,000
absences Deferred charges		22,828		22,593	 (27,005)	(25,076)		22,828 (27,005)		22,593 (25,076)
Total net debt	<u>\$</u>	667,828	\$	622,593	\$ <u>567,995</u> \$	539,924	\$_	1,235,823	<u>\$_</u>	1,162,517

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the Township is \$9,318,586, which is significantly in excess of the Township's outstanding general obligation debt.

Additional information on the Township's long-term debt can be found in note 8 on pages 43-45 of this report.

#### Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Township's budget for the 2004-05 fiscal year:

- The February 2004 unemployment rate for the Saginaw County metropolitan area (the Township is in the Saginaw area) was 9.1 percent, which is an increase from a rate of 8.1 percent a year ago. The Township rate was 5.2 percent. The State average was 7.2 percent and National rate was 5.7 percent.
- The Township is comprised principally of residential areas. There is a stable business base that includes some light industrial operation.
- Inflationary trends in the region compare favorably to national indices.

#### **Requests for Information**

This financial report is designed to provide a general overview of the Township's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Township Clerk's Office, 1180 North Hemlock Road, Hemlock, Michigan 48626.

#### Statement of Net Assets March 31, 2004

Assets		overnmental Activities		usiness-type Activities		Total
Cash and cash equivalents	\$	1,337,715	\$	203,238	\$	1,540,953
Receivables	•	92,302	Ψ	85,301	Ф	1,340,933
Internal balances		21,323		(21,323)		177,003
Restricted cash and cash equivalents		14,304		(21,323)		14,304
Nondepreciable capital assets		157,833		67,590		225,423
Depreciable capital assets, net		1,444,763		1,874,451		3,319,214
Total assets	<del></del>	3,068,240		2,209,257		5,277,497
Liabilities						
Accounts payable and accrued expenses Noncurrent liabilities:		41,522		9,170		50,692
Due within one year		45,000		30,000		75,000
Due in more than one year		577,593		509,924		1,087,517
Total liabilities		664,115		549,094		1,213,209
Net Assets						
Invested in capital assets, net of related debt Restricted for:		1,002,596		1,402,117		2,404,713
Capital improvements		2,680		_		2,680
Deposits held by others		11,624		_		11,624
Nonexpendable cemetery trust.		519		_		519
Unrestricted		1,386,706		258,046		1,644,752
Total net assets	\$	2,404,125	\$	1,660,163	\$	4,064,288

# Statement of Activities For the Year Ended March 31, 2004

				Program Revenues						
Functions / Programs	Expenses		Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions		Net (Expense)Revenue	
Primary government										
Governmental activities:										
General government Public safety:	\$	452,293	\$	76,897	\$	5,688	\$	-	\$	(369,708)
Police protection		302,975		4,768		2,585				(005 (00)
Fire protection		141,634		34,600		2,383		-		(295,622)
Building inspections		32,485		48,782		-		-		(107,034)
Other public safety		17,039		40,702		-		•		16,297
Public works:		17,037		-		-		-		(17,039)
Roads and bridges		100,127								
Trash collection		147,913		157,853		-		-		(100,127)
Other public works		44,955		137,633		-		-		9,940
Health and welfare		3,478		-		-		-		(44,955)
Recreation and cultural:		3,476		-		-		-		(3,478)
Parks		110,181		20,085		700				
Library		132,072		,		700				(89,396)
Interest on long-term debt		34,769		35,880		2,475		84,613		(9,104)
torn debt		34,709		<del></del>						(34,769)
Total governmental activities	·	1,519,921		378,865		11,448		84,613		(1,044,995)
Business-type activities:										
Sanitary sewer		182,521		100.004						
Water		•		177,734		-		-		(4,787)
		211,740		220,386				-		8,646
Total business-type activities		394,261		398,120		<u> </u>		•		3,859
Total primary government	\$	1,914,182	\$	776,985	\$	11,448	\$	84,613	\$	(1,041,136)

	Governmental			ry Governme isiness-type		
		Activities		Activities		Total
Changes in net assets						
Net (expense) revenue	\$	(1,044,995)	_\$_	3,859	_\$_	(1,041,136)
General revenues:						
Property taxes:						
Property taxes, levied for general purposes		91,978		_		91,978
Property taxes, levied for fire protection		93,126		_		93,126
Property taxes, levied for police protection		316,649		_		316,649
Property taxes, levied for park operations		91,173		-		91,173
Property taxes, levied for library operations		68,369		-		68,369
Payment in lieu of property taxes		385		-		385
Grants and contributions not						303
restricted to specific programs		345,368		-		345,368
Unrestricted investment earnings		16,523		2,429		18,952
Miscellaneous		22,987		4		22,991
Gain on sale of capital assets		51		5,533		5,584
Total general revenues		1,046,609		7,966	-	1,054,575
Change in net assets		1,614		11,825		13,439
Net assets, beginning of year	***	2,402,511		1,648,338		4,050,849
Net assets, end of year	\$	2,404,125	\$	1,660,163	\$	4,064,288

#### Balance Sheet Governmental Funds March 31, 2004

	 General	Police	Trash Collection
Assets			
Cash and cash equivalents Taxes receivable - delinquent	\$ 222,592	\$ 285,856	\$ 243,812
Due from State	42,525	_	49,77 <b>7</b>
Advances to other funds	153,002	_	_
Restricted assets - cash and cash equivalents	 -	2,680	 11,624
Total assets	\$ 418,119	\$ 288,536	\$ 305,213
Liabilities and fund equity			
Liabilities			
Accounts payable	\$ 7,054	\$ 999	\$ 11,091
Accrued liabilities	79	-	-
Due to other governmental units	7,966	-	-
Advances from other funds	 -	 132,120	 -
Total liabilities	 15,099	 133,119	 11,091
Fund equity			
Fund balances:			
Reserved for capital improvements	-	2,680	-
Reserved for deposits held by others	-	-	11,624
Reserved for long-term advances	153,002	-	-
Unreserved:			
Reported in:			
General Fund	250,018	-	-
Special Revenue Funds Permanent Fund	-	152,737	282,498
r Cimanent Pund	 -	 -	 -
Total fund equity	403,020	 155,417	294,122
Total liabilities and fund equity	\$ 418,119	\$ 288,536	\$ 305,213

	Library	G	Other overnmental Funds	 Total Governmental Funds
ø	242.102	•		
\$	242,183	\$	313,261	\$ 1,307,704
	-		-	49,777
	-		-	42,525
	-		-	153,002
				 14,304
_\$	242,183	\$	313,261	\$ 1,567,312
\$	479	\$	3,744	\$ 23,367
	-		-	79
	-		20.002	7,966
			20,882	 153,002
	479		24,626	 184,414
	_		-	2,680
	-		-	11,624
	-		-	153,002
	-		-	250,018
	241,704		288,116	965,055
	_		519	 519
	241,704		288,635	 1,382,898
\$	242,183	\$	313,261	\$ 1,567,312

#### Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets March 31, 2004

Fund balances - total governmental funds	\$ 1,382,898
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Add - capital assets	2,258,575
Deduct - accumulated depreciation	(718,339)
Certain liabilities, such as bonds payable, are not due and payable in the current	
period and therefore are not reported in the funds.	
Deduct - bonds payable	(600,000)
Deduct - accumulated compensated absences	(22,593)
Deduct - increase in accrued interest payable	(9,816)
Elimination of Internal Service Fund activities	 113,400
Net assets of governmental activities	\$ 2,404,125

2,404,125

#### Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended March 31, 2004

Revenues	 General	P	olice	 Trash Collection
Taxes and special assessments Licenses and permits	\$ 92,363	\$	316,649	\$ 155,620
Intergovernmental revenue:	2,859		-	-
State				
Charges for services	341,759		2,585	-
Contributions and donations	22,364		-	-
Fines and forfeitures	9,260		-	-
	-		-	-
Interest and rents	5,923		2,286	2,752
Other revenue	 32,120		4,768	 2,233
Total revenues	 506,648		326,288	 160,605
Expenditures				
General government	320,754			
Public safety	17,039		289,163	-
Public works	135,522		209,103	147.012
Health and welfare	3,478		-	147,913
Recreation and cultural	3,470		-	-
Capital outlay	20,301		28,690	-
Debt service:	20,301		20,090	-
Principal	25,000			
Interest	18,805		-	-
Total expenditures	540,899		317,853	147,913
Revenues over (under) expenditures	 (34,251)		8,435	 12,692
Other financing sources (uses)				
Transfers in	70,000			
Transfers (out)	(8,000)		- (126,165)	-
Total other financing sources (uses)	 62,000	-	(126,165)	_
Net change in fund balances	27,749	(	(117,730)	12,692
Fund balances, beginning of year	 375,271		273,147	281,430
Fund balances, end of year	\$ 403,020	\$	155,417	\$ 294,122

 Library	G	Other overnmental Funds		Total Governmental Funds
\$ 68,369	\$	184,299	\$	817,300
-		48,692		51,551
3,609		5,688		353,641
-		52,757		75,121
89,588		35,300		134,148
29,679		-		29,679
2,418		2,865		16,244
 3,701		699		43,521
 197,364		330,300		1,521,205
-		46,363		367,117
-		153,377		459,579
_		-		283,435
-		-		3,478
126,859		84,154		211,013
-		162,117		211,108
-		20,000		45,000
 		6,148		24,953
 126,859		472,159		1,605,683
 70,505		(141,859)		(84,478)
		1,5,4,500		
(70.000)		154,703		224,703
 (70,000)		(20,538)		(224,703)
 (70,000)		134,165		-
505		(7,694)		(84,478)
 241,199		296,329	···-	1,467,376
\$ 241,704	\$	288,635	\$	1,382,898

# Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended March 31, 2004

Net change in fund balances - total governmental funds	\$ (84,478)
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Add - capital outlay  Deduct - net value of capital assets sold  Deduct - depreciation expense	166,567 (38,169) (76,186)
Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	
Add - principal payments on long-term liabilities Add - changes in accrued compensated absences Deduct - changes in accrued interest payable	45,000 232 (9,816)
Elimination of Internal Service Fund activities	(1,536)
Change in net assets of governmental activities	\$ 1,614

#### Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual General Fund For the Year Ended March 31, 2004

		Budgeted A	(	Actual Over (Under)				
		Original		Final	-	Actual		Final Budget
Revenues								
Taxes	\$	87,588	\$	114,784	\$	92,363	\$	(22,421)
Licenses and permits		3,620		2,859		2,859		-
Intergovernmental revenue								
State		374,000		299,234		341,759		42,525
Charges for services		20,900		22,364		22,364		· <u>-</u>
Contributions from local units		8,700		9,260		9,260		_
Interest and rents		6,650		5,923		5,923		_
Other revenue	<u></u>	26,400		32,120		32,120		
Total revenues		527,858	_	486,544		506,648		20,104
Expenditures								
General government		308,353		316,386		320,754		4,368
Public safety		19,460		17,039		17,039		-
Public works		155,756		153,212		135,522		(17,690)
Health and welfare		3,478		3,478		3,478		-
Capital outlay		16,215		16,215		20,301		4,086
Debt service		-				43,805		43,805
Total expenditures		503,262		506,330		540,899		34,569
Revenues over (under) expenditures		24,596		(19,786)		(34,251)		(14,465)
Other financing (uses)								
Transfers in		70,000		70,000		70,000		-
Transfers (out)		(64,720)		(154,703)		(8,000)		(146,703)
Total other financing sources (uses)		5,280		(84,703)		62,000		(146,703)
Net change in fund balances		29,876		(104,489)		27,749		132,238
Fund balances, beginning of year		375,271		375,271		375,271		
Fund balances, end of year	\$	405,147	\$	270,782	\$	403,020	\$	132,238

#### Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Police Fund For the Year Ended March 31, 2004

		Budgeted A	moun	ıts			Actual Over (Under)
		Original		Final	•	Actual	Final Budget
Revenues							
Taxes	\$	271,578	\$	316,649	\$	316,649	\$ -
Intergovernmental revenue							
State liquor inspection fees		2,581		2,585		2,585	-
Interest		2,200		2,286		2,286	-
Other revenue	····	1,600		4,768		4,768	
Total revenues		277,959	,	326,288		326,288	
Expenditures							
Public safety:							
Salaries		138,561		147,517		147,517	_
Employee benefits		95,422		103,016		103,016	_
Supplies		2,800		3,571		3,571	_
Uniforms and cleaning		2,800		3,570		3,660	90
Contractual services		700		1,250		1,050	(200
Telephone		1,400		1,910		1,956	46
Repairs and maintenance		28,376		19,305		20,154	849
Insurance		3,600		4,624		4,624	-
Administration fees		2,700		2,700		2,700	_
Workshops and conferences		600		180		180	_
Miscellaneous		800		721		735	14
Capital outlay	<del></del>	-		22,735		28,690	5,955
Total expenditures		277,759		311,099		317,853	6,754
Revenues over (under) expenditures		200		15,189		8,435	(6,754)
Other financing (uses)							
Transfers (out)		<del>-</del>		-		(126,165)	126,165
Net change in fund balances		200		15,189		(117,730)	(132,919)
Fund balances, beginning of year		273,147		273,147		273,147	_
Fund balances, end of year	_\$	273,347	\$	288,336	\$	155,417	\$ (132,919)

#### Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Trash Collection Fund For the Year Ended March 31, 2004

		Budgeted A	mount	ts Final	-	Actual	Ove	Actual er (Under) al Budget
Revenues								
Special assessments	\$	152,890	\$	103,843	\$	155,620	\$	51,777
Interest		3,000		2,752		2,752		· -
Other revenue		100		2,233		2,233		-
Total revenues		155,990		108,828		160,605		51,777
Expenditures								
Public works:								
Salaries		5,000		3,368		3,368		_
Employee benefits		1,000		1,000		1,000		-
Administration fees		2,754		2,754		2,754		_
Contractual services		138,500		129,700		140,791		11,091
Miscellaneous	<del></del>	500		-		_		
Total expenditures		147,754		136,822	_	147,913		11,091
Net change in fund balances		8,236		(27,994)		12,692		40,686
Fund balances, beginning of year		281,430		281,430		281,430	·	-
Fund balances, end of year	\$	289,666	\$	253,436	\$	294,122	\$	40,686

#### Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Library Fund For the Year Ended March 31, 2004

	-	Budgeted A	Amoı		_		O	Actual ver (Under)
		Original		Final		Actual	Fi	nal Budget
Revenues			_		_		_	
Taxes	\$	64,664	\$	68,675	\$	68,369	\$	(306)
Intergovernmental revenue								
State grants		5,570		3,609		3,609		-
Contributions from local units		2,500		2,500		2,500		-
Memorials and donations		1,750		87,088		87,088		-
Fines and forfeitures		29,000		29,679		29,679		-
Interest		500		2,418		2,418		-
Other revenue		3,600		3,701		3,701		<u> </u>
Total revenues		107,584		197,670		197,364		(306)
Expenditures								
Recreation and cultural:								
Salaries		61,000		57,313		57,313		-
Employee benefits		14,500		14,500		14,500		-
Operating supplies		3,100		2,850		2,850		_
Contractual services		7,730		21,512		21,512		_
Insurance		5,000		2,200		2,200		_
Administration fees		1,300		1,300		1,300		_
Utilities		7,500		4,034		4,426		392
Memberships and dues		500		40		40		-
Telephone		1,300		1,265		1,265		_
Memorials		2,000		1,945		1,945		
Repair and maintenance		1,500		1,408		1,476		68
Book, tapes, records, equipment		14,500		13,609		13,628		19
Miscellaneous		5,400		4,404		4,404		-
Capital outlay		5,000				-		-
Total expenditures	<del></del>	130,330		126,380		126,859		479
Revenues over (under) expenditures		(22,746)		71,290		70,505		(785)
Other financing (uses)								
Transfers (out)	-	(70,000)		(70,000)		(70,000)		-
Net change in fund balances		(92,746)		1,290		505		(785)
Fund balances, beginning of year	*****	241,199		241,199		241,199	1	
Fund balances, end of year	\$	148,453	\$	242,489	\$	241,704	\$	(785)

# Statement of Net Assets Proprietary Funds March 31, 2004

			Ent	erprise Funds			
		Sanitary					Internal
		Sewer	_	Water	Total		Service
Assets							· · · · · · · · · · · · · · · · · · ·
Current assets							
Cash and cash equivalents	\$	121,520	\$	81,718 \$	203,238	\$	30,011
Accounts receivable		40,442		44,859	85,301		<u>-</u>
Total current assets		161,962		126,577	288,539		30,011
Capital assets							
Property, plant and equipment		2,224,726		1,570,102	3,794,828		207,983
Less allowance for accumulated depreciation		(1,253,424)		(599,363)	(1,852,787)		(145,623)
Total capital assets		971,302		970,739	1,942,041		62,360
Total assets		1,133,264		1,097,316	2,230,580		92,371
Liabilities							
Current liabilities							
Accounts payable		4,412		1,586	5,998		294
Accrued liabilities		1,586		1,586	3,172		2,4
Current portion of long-term debt:		ŕ		,	5,1,2		
Bonds payable		<del> </del>		30,000	30,000		<u>-</u>
Total current liabilities		5,998		33,172	39,170		294
Long-term liabilities							
Bonds payable (net of deferred charges of \$25,076)		_		509,924	509,924		<u>.</u>
Total liabilities		5,998		543,096	549,094		294
Net assets							
Investment in capital assets, net of related debt		971,302		430,815	1,402,117		62,360
Unrestricted		155,964		123,405	279,369		29,717
Total net assets	\$		<u> </u>			<b></b>	· · · · · · · · · · · · · · · · · · ·
	4	1,127,200	J.	554,220 \$	1,681,486	\$	92,077

#### Reconciliation of Net Assets on the Statement of Net Assets for Enterprise Funds to Net Assets of Business-Type Activities on the Statement of Net Assets March 31, 2004

Net assets - total enterprise funds	\$ 1,681,486
Amounts reported for <i>business-type activities</i> in the statement of net assets are different because:	
Elimination of Internal Service Fund activities	 (21,323)
Net assets of business-type activities	\$ 1,660,163

#### Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended March 31, 2004

			Ent	erprise Fund	ls			
	<del></del>	Sanitary					•	Internal
		Sewer		Water		Total		Service
Operating revenues								
Charges for services	\$	176,214	\$	218,312	¢	394,526	¢	323,643
Penalties	•	1,520	•	2,074	Ψ	3,594	J	323,043
Other revenue		3		4,026		4,029		2,862
Total operating revenues		177,737		224,412		402,149		326,505
Operating expenses								
Salaries and wages		35,494		33,979		69,473		67,783
Employee benefits		35,183		35,183		70,366		232,689
Supplies and maintenance		6,651		18,576		25,227		5,305
Contractual services		14,874		22,173		37,047		512
Administration expense		5,000				5,000		512
Equipment rental		10,120		6,116		16,236		_
Insurance		3,442		2,026		5,468		3,352
Utilities		13,997		13,146		27,143		3,33 <b>2</b>
Repairs and maintenance		1,773		11		1,784		3,879
Depreciation		54,173		43,176		97,349		17,728
Amortization of issuance costs		_		1,929		1,929		
Miscellaneous		· <u>-</u>		524		524		40
Total operating expenses	***	180,707		176,839		357,546		331,288
Operating income (loss)		(2,970)		47,573		44,603		(4,783)
Nonoperating revenues (expenses)								
Interest revenue		1,523		906		2,429		279
Interest expense		-		(33,798)		(33,798)		
Gain on sale of capital assets		1,508		<u>-</u>		1,508		51
Total nonoperating revenues (expenses)		3,031		(32,892)		(29,861)		330
Change in net assets		61		14,681		14,742		(4,453)
Net assets, beginning of year		1,127,205		539,539		1,666,744		96,530
Net assets, end of year	\$	1,127,266	\$	554,220	\$	1,681,486	\$	92,077

# Reconciliation of the Statement of Revenues, Expenses and Change in Fund Net Assets of Enterprise Funds to the Statement of Activities For the Year Ended March 31, 2004

Change in net assets - total enterprise funds	\$ 14,742
Elimination of Internal Service Fund activities	(2,917)
Change in net assets of business-type activities	\$ 11,825

#### Statement of Cash Flows Proprietary Funds For the Year Ended March 31, 2004

	Enterprise Funds						
	:	Sanitary Sewer	1	Water		Total	Internal Service
CASH FLOWS FROM OPERATING ACTIVITIES		Bowel		4 4101		10101	Berries
Cash received from customers	\$	174,982	\$	222,010	\$	396,992 \$	
Cash received from interfund services						· •	326,505
Cash payments to employees		(35,532)		(34,017)		(69,549)	(67,783)
Cash payments to suppliers for goods and services		(67,032)		(60,986)		(128,018)	(245,483)
Cash payments for interfund services		(35,183)		(35,183)		(70,366)	-
NET CASH PROVIDED BY (USED IN)							
OPERATING ACTIVITIES		37,235		91,824		129,059	13,239
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:							
Proceeds from sale of capital assets		1,508		-		1,508	2,012
Acquisition of capital assets		(29,340)		-		(29,340)	(6,067)
Principal paid on long-term debt		-		(30,000)		(30,000)	-
Interest and fiscal charges paid on long-term debt		-		(33,798)		(33,798)	-
NET CASH (USED) BY CAPITAL AND RELATED							
FINANCING ACTIVITIES		(27,832)		(63,798)		(91,630)	(4,055)
CASH FLOWS FROM INVESTING ACTIVITIES:							
Interest on investments		1,523		906		2,429	279
NET INCREASE (DECREASE) IN CASH							
AND CASH EQUIVALENTS		10,926		28,932		39,858	9,463
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		110,594		52,786		163,380	20,548
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	121,520	\$	81,718	\$	203,238 \$	30,011
CASH FLOWS FROM OPERATING ACTIVITIES:							
Operating income (loss)	\$	(2,970)	\$	47,573	\$	44,603	(4,783)
Adjustments to reconcile operating income (loss)							
to net cash provided by operating activities:							
Depreciation		54,173		43,176		97,349	17,728
Deferred charges		-		1,929		1,929	-
(Increase) decrease in assets:							
Accounts receivable		(2,755)		(2,402)		(5,157)	-
Increase (decrease) in liabilities:							
Accounts payable		(11,175)		1,586		(9,589)	294
Accrued liabilities		(38)		(38)		(76)	-
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$	37,235	\$	91,824	\$	129,059 \$	13,239

#### Statement of Fiduciary Net Assets Fiduciary Fund March 31, 2004

	AGENCY
	CURRENT TAX
	COLLECTION
Assets	
Cash and cash equivalents	\$ -
Liabilities	
Due to other funds	\$ -

### NOTES TO FINANCIAL STATEMENTS

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### FINANCIAL REPORTING ENTITY

**Richland Township** (the "Township") is a municipal corporation governed by an elected Board. As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the Township and its component unit. The component unit discussed below is included in the Township's reporting entity because of the significance of its financial relationship with the Township.

## **Blended Component Unit**

The Building Authority is included as a part of the Township's financial statements since the Township appoints the governing authority Board and the Building Authority provides its services solely to the Township. The Building Authority activity is blended into the Township's Water Enterprise Fund for reporting purposes because the services were related to Water Enterprise Fund assets, which is in accordance with generally accepted accounting principles. A complete financial statement can be obtained from Richland Township Offices, 1180 N. Hemlock Road, Hemlock, Michigan 48626.

## GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of the interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

#### NOTES TO FINANCIAL STATEMENTS

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, intergovernmental revenues and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The general fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

## NOTES TO FINANCIAL STATEMENTS

The *police fund* accounts for the separate voted millage and the related operation of the police department.

The *trash collection fund* accounts for the contractual services the Township has retained for garbage/trash removal.

The *library fund* accounts for the separate voted millage and related operation of the library.

The government reports the following major proprietary funds:

The sanitary sewer fund accounts for the activities of the government's sewage disposal and treatment system.

The water fund accounts for the activities of the government's water distribution and treatment system.

Additionally, the Township reports the following fund types:

Internal service funds account for fringe benefit and fleet management services provided to other departments or agencies of the government on a cost reimbursement basis.

Agency funds are use to account for assets held for other governments in an agency capacity, including tax collections.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

#### NOTES TO FINANCIAL STATEMENTS

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the sewer and water enterprise funds are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

#### **BUDGETS AND BUDGETARY ACCOUNTING**

Budgets for the General and Special Revenue Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP), and are adopted on a function level for each fund. The Township did amend its budget for the year ended March 31, 2004. Any revisions that alter the total expenditures of any fund must be approved by the Township Board.

#### NOTES TO FINANCIAL STATEMENTS

### ASSETS, LIABILITIES AND NET ASSETS OR EQUITY

## Deposits and investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

Investments are reported at fair value.

#### Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Township property taxes are attached as an enforceable lien on property as of December 1. Taxes are levied December 1 and are due without penalty on or before February 14. These tax bills include the Township's own property taxes and taxes billed on behalf of the school districts within the Township boundaries and Saginaw County.

Real property taxes not collected as of March 1 are turned over to Saginaw County for collection, which advances the Township 100% for the delinquent taxes. Collection of delinquent personal property taxes remains the responsibility of the Township Treasurer.

#### Restricted assets

In the Police and Trash Collection Funds, certain funds have been received with donor restrictions as to use. Also, certain resources have been set aside to fund capital asset replacements.

#### NOTES TO FINANCIAL STATEMENTS

#### Capital assets

Capital assets, which include property, plant, equipment and water and sewer systems, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Land improvements	20-30
Buildings	20-50
System infrastructure	5-40
Equipment	5-20
Vehicles	5-20

### Compensated absences

Employees earn vacation and sick leave based on years of service. Vacation days are accrued annually on January 1 and the employee must take the time during the year following accrual, except for the 40 hour carryover that is allowed at the end of each year.

The employees earn 80 hours of vacation annually for the first five years of employment. The vacation hours accrual goes up to 120 hours annually after five years. In addition, supervisory level employees receive 40 more hours of vacation each year.

## NOTES TO FINANCIAL STATEMENTS

The vacation hours accrued at the March 31 year end are valued using each employees current pay rate. The current portion of the liability for governmental funds is not determinable, therefore the entire amount has been recorded as noncurrent liabilities due in more than one year.

## Long-term obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### Risk management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and distribution of assets; errors and omissions; injuries to employees and natural disasters. The Township carries commercial insurance to cover any potential claims associated with these risks and has had no claims that exceeded the insurance coverage during the past three years.

## NOTES TO FINANCIAL STATEMENTS

## 2. EXCESS OF EXPENDITURES OVER APPROPRIATIONS FOR BUDGETARY FUNDS

During the year ended March 31, 2004, the Township incurred expenditures in the General and Special Revenue Funds which were in excess of the amounts appropriated in the various functions as follows:

			Over
	Budget	Actual	Budget
GENERAL FUND			
General government	\$316,386	\$320,754	\$ 4,368
Capital outlay	16,215	20,301	4,086
Debt service	-	43,805	43,805
SPECIAL REVENUE FUNDS			
POLICE – Public safety	288,364	289,163	799
Capital outlay	22,735	28,690	5,955
Transfers out	-	126,165	126,165
TRASH COLLECTION - Public works	136,822	147,913	11,091
LIBRARY - Recreation and cultural	126,380	126,859	479
FIRE – Public safety	119,293	120,892	1,599
Capital outlay	· -	344	344
Transfers out	-	20,538	20,538
PARK – Recreation and cultural BUILDING DEPARTMENT –	83,706	84,154	448
Public safety	30,789	32,485	1,696

## 3. DEPOSITS AND INVESTMENTS

	<u>Deposits</u>
Government-wide Financial Statement Captions:	
Cash and cash equivalents	\$1,540,953
Restricted cash and cash equivalents	14,304
Fiduciary Fund Financial Statement Captions:	
Cash and cash equivalents	<del>-</del>
Total	\$1,555,257

#### NOTES TO FINANCIAL STATEMENTS

## **Deposits**

Deposits are carried at cost. Deposits of the Township are at three financial institutions in the name of the Township.

As of March 31, 2004, the carrying amount and bank balance of the Township's deposits were classified as to risk as follows:

Cammina

	Carrying	Bank
	_Amount_	<b>Balance</b>
Insured (FDIC)	\$ 200,000	\$ 200,000
Uninsured - uncollateralized	1,355,257	1,357,005
Total	<u>\$1,555,257</u>	<u>\$1,557,005</u>

In accordance with Act 20 PA 1943 as amended, the Township board approved the following investment policy:

- ♦ Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution. Authorized depositories shall be designated by the Richland Township Board of Trustees at the Board's organizational meeting after each regular election of Trustees.
- Commercial paper rated at the time or purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of purchase.
- ◆ Investment pools through an interlocal agreement under the urban cooperation act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- ◆ Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.11 to 129.118.
- ◆ The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

The Township's deposits are in accordance with statutory authority.

## NOTES TO FINANCIAL STATEMENTS

## 4. RECEIVABLES

Receivables as of year end for the Township's governmental and business-type activities in the aggregate, are as follows:

	Governmental <u>Activities</u>	Business-type <u>Activities</u>		
Receivables:				
Taxes	\$ 49,777	\$ -		
Accounts	-	85,301		
Intergovernmental	42,525			
Total receivables	\$ 92 <u>,302</u>	<u>\$ 85,301</u>		

## 5. CAPITAL ASSETS

Capital asset activity for the year ended March 31, 2004 was as follows:

		Beginning Balance Additions		<u>Disposals</u>	Ending <u>Balance</u>		
Governmental activities							
Capital assets not being							
depreciated - Land	\$	<u>157,833</u>	<u>\$</u>	<del>-</del>	<u> </u>	<u>\$</u>	157,833
Capital assets being							
depreciated:							
Land improvements		516,577		-	(46,583)		469,994
Building		1,176,029		134,176	(14,368)		1,295,837
Equipment		279,491		15,723	(110,106)		185,108
Vehicles		366,389	_	22,735	(31,338)		357,786
Total capital assets being							
depreciated		2,338,486		172,634	(202,395)	_	2,308,725
Less accumulated depreciation							
Land improvements		(260,938)		(21,519)	30,083		(252,374)
Building		(320,911)		(32,306)	9,692		(343,524)
Equipment		(190,695)		(12,412)	93,648		(109,460)
Vehicles		(159,769)	_	(27,677)	28,842		(158,604)
Total accumulated depreciation		(932,313)	_	(93,914)	162,265		(863,962)
Total capital assets being depreciated, net		1,406,173		78,720	(40,130)		1,444,763
Governmental activities capital assets, net	<u>\$</u>	1,564,006	<u>\$</u>	78,720	<u>\$ (40,130)</u>	<u>\$</u>	1,602,596

## NOTES TO FINANCIAL STATEMENTS

	Beginning Balance	Additions	<u>Disposals</u>	Ending Balance		
Business-type activities						
Capital assets not being						
depreciated: Land	\$ 67,590	\$ -	\$ <b>-</b>	\$ 67,590		
Edild	<u> </u>	<del>*</del>	<del></del>	<del></del>		
Capital assets being						
depreciated:						
Land improvements	6,514	-	<del>-</del>	6,514		
Building, plants, mains						
and lagoons	3,649,159	29,340		3,678,499		
Equipment	60,596	-	(18,371)	42,225		
Vehicles	3,910		(3,910)			
Total capital assets being						
depreciated	3,720,179	29,340	(22,281)	<u>3,727,238</u>		
Less accumulated depreciation						
Land improvements	(6,514)	_	. <u>.</u>	(6,514)		
Building, plants, mains	(0,511)			(-,)		
and lagoons	(1,720,298)	(95,799	)) -	(1,816,097)		
Equipment	(46,997)	` '	,	(30,176)		
Vehicles	(3,910)		3,910			
Total accumulated depreciation	(1,777,719)	(97,349	22,281	(1,852,787)		
Total capital assets being						
depreciated, net	1,942,460	(68,009	<u> </u>	1,874,451		
Business-type activities						
capital assets, net	\$ 2,010,050	\$ (68,009	<u> </u>	\$ 1,942,041		
Depreciation expense was charged to functions/programs of the primary government as follows:						
Governmental activities General government Public safety	:			13,158 27,927		
Public works			-	1,797		
Parks and recreation			2	21,032		
Turky and recreation				- 1,00 <u>- 1</u>		
Total depreciation expe	nse – governmen	tal activities	<u>\$9</u>	<u>3,914</u>		

#### NOTES TO FINANCIAL STATEMENTS

Business-type activities: Sanitary Sewer Water	\$	54,173 43,176
Total depreciation expense – business-type activities	<u>\$_</u>	97,349

#### 6. PAYABLES

Accounts payable and accrued expenses as of year end for the Township's governmental and business-type activities in the aggregate, are as follows:

		vernmental <u>Activities</u>	Business-type Activities		
Payables:					
Accounts	\$	23,661	\$	5,998	
Accrued liabilities		9,895		3,172	
Intergovernmental		7,966			
Total payables	<u>\$</u>	41,522	\$	9,170	

#### 7. DEFINED BENEFIT PENSION PLAN

#### Plan Description

The Township's defined benefit pension plan provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The Township participates in the Municipal Employees Retirement System of Michigan (MERS), an agent multiple-employer plan administered by the MERS Retirement Board. Act No. 427 of the Public Acts of 1984, as amended, establishes and amends the benefit provisions of the participants in MERS. The Municipal Employees Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplementary information for MERS. That report may be obtained by writing to the Municipal Employees Retirement System of Michigan, 447 N. Canal Road, Lansing, Michigan 48917 or by calling (800) 767-6377.

#### NOTES TO FINANCIAL STATEMENTS

## **Funding Policy**

The Township is required to contribute at an actuarially determined rate; the current rate is 17.66% for Board of Trustees and 18.47% for General Employees of annual covered payroll. Employees are currently not required to contribute to the Plan. The contribution requirements of the Township are established and may be amended by the Retirement Board of MERS. The contribution requirements of plan members, if any, are established and may be amended by the Township, depending on the MERS contribution program adopted by the Township.

#### **Annual Pension Cost**

For the year ended March 31, 2004, the Township's annual pension cost of \$68,984 for MERS was equal to the Township's required and actual contributions. The required contribution was determined using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 4.16% per year, depending on age, attributable to seniority/merit. The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and includes an adjustment to reflect market value. The Township's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2002, the date of the latest actuarial valuation, was 30 years.

#### **Three-Year Trend Information**

Fiscal	Annual	Percentage	Net
Year	Pension	of APC	Pension
Ending	Cost (APC)	<b>Contributed</b>	<b>Obligation</b>
3/31/02	\$ 58,054	100%	\$ 0
3/31/03	60,081	100	0
3/31/04	68,984	100	0

## NOTES TO FINANCIAL STATEMENTS

## **Schedule of Funding Progress**

Actuarial Valuation <u>Date</u>	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) -Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
12/31/00	\$774,715	\$1,061,811	\$287,096	73%	\$335,808	85%
12/31/01	887,124	1,472,409	585,285	60	351,161	167
12/31/02	981,092	1,558,848	577,756	63	345,875	167

## 8. LONG-TERM DEBT

Long-term liability activity for the year ended March 31, 2004, was as follows:

	Balance April 1, 2003	Additions	(Reductions)	Balance March 31, 2004	Due within one year
Governmental Activities:					
Fire Truck revenue bonds dated					
April 28, 1999, which bear interest					
at 3.15% to 4.55% are due serially					
through 2010. The principal and					
interest are to be paid from the	e 145.000	<b>c</b>	e (20.000)	£ 125.000	£ 20,000
revenue of the fire tax levy.	\$ 145,000	\$ -	\$ (20,000)	\$ 125,000	\$ 20,000
Township Complex revenue bonds dated July 1, 2002, which bear interest at 2.5% to 4.625% are due serially through 2017. The principal and interest are to be paid from					
Act 140 PA 1971 (revenue sharing).	500,000	-	(25,000)	475,000	25,000
Accrued compensated absences	22,825		(232)	22,593	<del>-</del>
Total Governmental Activity					
Long-Term Liabilities	<u>\$ 667,825</u>	<u>\$</u>	<u>\$ (45,232)</u>	<u>\$ 622,593</u>	<u>\$ 45,000</u>

## NOTES TO FINANCIAL STATEMENTS

_	Balance April 1, 2003	Additions	(Reductions)	Balance March 31, 2004	Due within one year
Business-type Activities: Building Authority's Water Tower Bond, maturing serially through 2016,					
with interest from 4.100% to 5.875%	595,000	-	(30,000)	565,000	30,000
Less: Deferred charges	(27,005)	<del></del>	1,929	(25,076)	
Total Business-type Activity Long-Term Liabilities	<u>\$ 567,995</u>	<u>s</u>	<u>\$_(28,071)</u>	<u>\$ 539,924</u>	<u>\$ 30,000</u>

The annual requirements to pay future principal and interest on the governmental activity revenue bonds are as follows:

Year ending March 31,	<u>Government</u> <u>Principal</u>	al Activities Interest
2005	\$45,000	\$23,557
2006	50,000	22,133
2007	50,000	20,522
2008	50,000	18,773
2009	50,000	16,965
2010-14	190,000	58,642
2015-18	165,000	19,045
	<u>\$ 600,000</u>	\$ 179,637

## NOTES TO FINANCIAL STATEMENTS

Business-type revenue bond debt service requirements to maturity are as follows:

Year ending March 31,	<u>Principal</u>	<u>Interest</u>			
2005	\$ 30,000	\$ 32,252			
2006	30,000	30,678			
2007	35,000	29,072			
2008	35,000	27,165			
2009	40,000	25,240			
2010-14	225,000	91,015			
2015-17	<u>170,000</u>	20,269			
	\$ 565,000	<u>\$ 255,691</u>			

## 9. INTERFUND TRANSFERS

The composition of interfund transfers for the year ended March 31, 2004, is as follows:

## **Interfund Transfers**

	Transfer From									
Transfer To:	Library		General		Police		Fire		Total	
General	\$	70,000	\$	-	\$	-	\$	-	\$	70,000
Township Building Construction		-		-		126,165		12,538		138,703
Property Tax Administration				8,000				-		8,000
Total Transfers	\$	70,000	\$	8,000	_\$_	126,165	\$	12,538	\$	216,703

The interfund transfer from Library Special Revenue Fund the to the General Fund is for the remaining amount owed for the purchase of the former township office building.

### NOTES TO FINANCIAL STATEMENTS

The interfund transfer from the Police and Fire Special Revenue Funds to the Township Building Construction Special Revenue Fund is for the purposes of funding renovations and improvements to the public safety building.

The interfund transfer from the General Fund to the Property Tax Administration Special Revenue Fund is to subsidize excess expenditures and to ensure that the Property Tax Administration Fund fund balance is stable from year to year.

#### 10. INTERFUND ADVANCES

During the fiscal year 2003/2004, the Township made improvements and an expansion to the public safety building, which now houses both the police and fire departments. The General Fund provided a long-term loan to the Police and Fire Funds to pay for these improvements. The Police Fund will be required to make annual payments to the General Fund in the amount of \$5,861, including 2% interest, over the next 30 years. The Fire Fund will be required to make annual payments to the General Fund in the amount of \$7,177, including 2% interest, over the next three years.

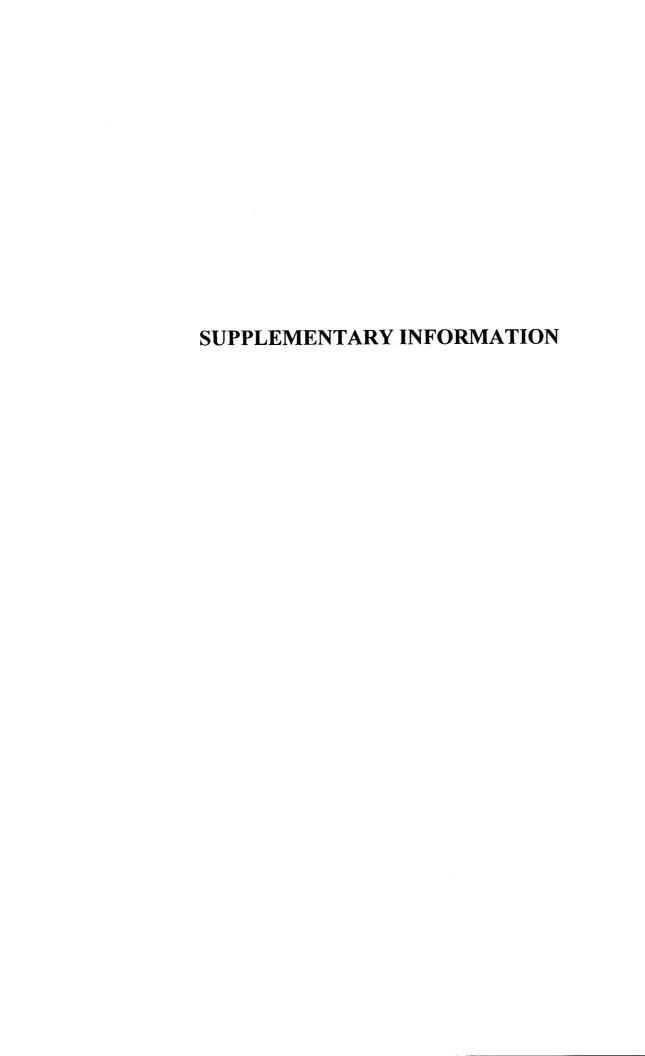
#### **Interfund Advances**

	Advance From					
Advance To:	General					
Police	\$	132,120				
Fire		20,882				
Total Advances	\$	153,002				

### 11. COMMITMENTS AND CONTINGENCIES

In the normal course of operations, the Township becomes a party to various claims and lawsuits. In the opinion of the legal council and Township management, the ultimate resolution of such matters will not have a material effect on the financial position of the Township.

\* \* \* \* \*



## Schedule of Expenditures - Budget and Actual General Fund For the Year Ended March 31, 2004

	Budgeted Amounts					Actual Over (Under)	
	(	Original		Final	 Actual	Fin	al Budget
GENERAL GOVERNMENT							
Township board	\$	6,750	\$	4,984	\$ 4,984	\$	-
Township supervisor		8,370		8,173	8,173		-
Township manager		52,115		51,046	51,118		72
Elections		7,325		2,064	2,064		-
Legal and audit		17,767		17,767	20,035		2,268
Clerk		9,320		9,591	9,591		-
Township property		36,606		32,009	32,876		867
Administration		170,100		190,752	 191,913		1,161
		308,353		316,386	 320,754		4,368
PUBLIC SAFETY							
Planning commission		18,960		16,889	16,889		_
Board of appeals		500		150	 150		-
		19,460		17,039	 17,039		
PUBLIC WORKS					•		
Department of Public Works		3,770		1,226	1,226		_
Roads and bridges		100,086		100,086	100,127		41
Drains-at-large		202		202	202		-
Street lighting		18,151		18,151	19,885		1,734
Equipment rental		1,515		1,515	1,515		-
Miscellaneous		32,032		32,032	 12,567		(19,465)
		155,756		153,212	135,522		(17,690)
HEALTH AND WELFARE							
Health department		3,478		3,478	3,478		<u>-</u>
CAPITAL OUTLAY		16,215		16,215	20,301		4,086
DEBT SERVICE							
Principal		-		-	25,000		25,000
Interest		-		-	 18,805		18,805
				-	43,805		43,805
TOTAL EXPENDITURES	\$	503,262	\$	506,330	\$ 540,899	\$	34,569

# Schedule of Detailed Expenditures General Fund For the Year Ended March 31, 2004

_	TOWNSHIP BOARD	
	Fees and per diem	\$ 4,173
-	Dues and conferences	255
	Printing and publishing	411
	Miscellaneous	145
-		4,984
	TOWNSHIP SUPERVISOR	
	Salary	7,194
_	Dues and conferences	979
		8,173
	TOWNSHIP MANAGER	
	Salary	45,204
_	Supplies	1,250
	Dues and conferences	1,340
	Equipment rental	3,300
-	Miscellaneous	24
		51,118
	ELECTIONS	
	Salaries	706
-	Supplies	259
	Contractual services	1,070
_	Printing and publishing	14
	Miscellaneous	15
-		2,064
	LEGAL AND INDEPENDENT AUDIT	20,035
_		

# Schedule of Detailed Expenditures (Continued) General Fund For the Year Ended March 31, 2004

CLERK	
Salary	\$ 7,144
Supplies	51
Contractual services	308
Dues and conferences	1,600
Miscellaneous	488
	9,591
TOWNSHIP PROPERTY	
Salaries and wages	15,498
Supplies	3,439
Utilities	3,855
Repairs and maintenance	1,706
Equipment rental	6,824
Insurance	1,450
Miscellaneous	104
	32,876
ADMINISTRATION	
Salaries and wages	33,454
Employee benefits	98,234
Supplies	11,186
Utilities	10,697
Telephone	4,565
Consultant fees	12,032
Repairs and maintenance	1,683
Insurance	19,346
Miscellaneous	716
	191,913

# Schedule of Detailed Expenditures (Continued) General Fund For the Year Ended March 31, 2004

PLANNING COMMISSION	
Fees and per diem	\$ 8,
Contractual services	7,
Printing and publishing	
Miscellaneous	
	16,
BOARD OF APPEALS	
Fees and per diem	
DEPARTMENT OF PUBLIC WORKS	
Salaries and wages	
PUBLIC WORKS	
Roads and bridges	100,
Drains-at-large	
Street lighting	19
Equipment rental	1
Miscellaneous	12
	134
HEALTH AND WELFARE	
Health department	3
CAPITAL OUTLAY	20
DEBT SERVICE	
Principal	25
Interest	18
	43
TOTAL EXPENDITURES	<b>\$</b> 540

## Combining Balance Sheet Nonmajor Governmental Funds March 31, 2004

	Special Revenue Funds								
	Fire			Park		Building Department			
Assets					-				
Cash and cash equivalents	\$	106,624	\$	121,241	\$	51,497			
Liabilities and fund equity									
Liabilities									
Accounts payable	\$	1,600	\$	448	\$	1,696			
Advances from other funds	-	20,882		-		-			
Total liabilities		22,482		448		1,696			
Fund balances									
Unreserved:									
Undesignated		84,142		120,793		49,801			
Total liabilities and fund equity	\$	106,624	\$	121,241	\$	51,497			

Special Revenue Funds Property Tax Administration Total		Capital Projects Fund Township Building Construction		Ce	manent Fund metery Trust	Total Nonmajor Governmental Funds		
\$	33,380	\$ 312,742	\$	-	\$	519	\$	313,261
\$	-	\$ 3,744 20,882	\$	- -	\$	- -	\$	3,744 20,882
	-	 24,626				-		24,626
	33,380	288,116				519		288,635
\$	33,380	\$ 312,742	\$	-	\$	519	\$	313,261

# Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended March 31, 2004

		Special Revenue Funds					
					Bui		
		Fire				Department	
Revenues							
Taxes	\$	93,126	\$	91,173	\$	-	
Licenses and permits		-		-		48,692	
Intergovernmental revenue:							
State		-		-		-	
Charges for services		-		19,476		-	
Contributions and donations		34,600		700		-	
Interest		998		929		543	
Other revenue		-		609		90	
Total revenues		128,724		112,887		49,325	
Expenditures							
General government		-		-		-	
Public safety		120,892		-		32,485	
Recreational and cultural		-		84,154		-	
Capital outlay		344		10,200		-	
Debt service:							
Principal		20,000		-		-	
Interest		6,148		-			
Total expenditures		147,384		94,354		32,485	
Revenues over (under) expenditures		(18,660)	)	18,533		16,840	
Other financing sources							
Transfers in		-		-		-	
Transfers (out)		(20,538)		-			
Total other financing sources (uses)		(20,538)	1	<u> </u>			
Net change in fund balances		(39,198)	)	18,533		16,840	
Fund balances, beginning of year		123,340		102,260		32,961	
Fund balances, end of year	_\$	84,142	\$	120,793	\$	49,801	

	Special Reve	nue Funds	Capital Projects Fund	Permanent Fund	Total Nonmajor
	roperty Tax		Township Building	Cemetery	Governmental
A	dministration	Total	Construction	Trust	Funds
\$	-	<b>\$</b> 184,299	\$ -	\$ -	\$ 184,299
	-	48,692	-	-	48,692
	5,688	5,688	-	-	5,688
	33,281	52,757	•	-	52,757
	-	35,300	-	•	35,300
	300	2,770	91	4	2,865
	-	699	-		699
	39,269	330,205	91	4	330,300
	46,363	46,363	-	-	46,363
	-	153,377	-	-	153,377
	-	84,154	_	-	84,154
	-	10,544	151,573	-	162,117
	-	20,000	-	-	20,000
		6,148			6,148
	46,363	320,586	151,573		472,159
	(7,094)	9,619	(151,482)	4	(141,859)
	8,000	8,000	146,703	-	154,703
	-	(20,538)			(20,538)
	8,000	(12,538)	146,703		134,165
	906	(2,919)	(4,779)	4	(7,694)
	32,474	291,035	4,779	515	296,329
\$	33,380	\$ 288,116	\$ -	\$ 519	\$ 288,635

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Fire Fund For the Year Ended March 31, 2004

		Budgeted Amounts					Actual Over (Under)		
		Original		Final		Actual	Fina	l Budget	
Revenues									
Taxes	\$	87,600	\$	93,126	\$	93,126	\$	-	
Contributions from local units		31,000		34,600		34,600		-	
Interest		1,200		998		998		-	
Other revenue		300		-		<u>-</u>			
Total revenues		120,100	•	128,724		128,724		-	
Expenditures									
Public safety:									
Salaries		32,500		31,767		31,767		-	
Employee benefits		2,300		3,363		3,363		-	
Supplies		34,500		24,896		25,039		143	
Uniforms and cleaning		9,700		8,196		8,196		-	
Contractual services		2,750		3,033		3,033		-	
Telephone and utilities		21,000		23,352		24,549		1,197	
Repairs and maintenance		7,000		8,600		8,859		259	
Insurance		6,500		8,040		8,040		-	
Administration fees		1,500		1,500		1,500		-	
Workshops and conferences		3,250		3,949		3,949		-	
Equipment rental		1,000		1,589		1,589		-	
Miscellaneous		2,403		1,008		1,008		-	
Capital outlay		30,147		-		344		344	
Debt service									
Principal		-		20,000		20,000		-	
Interest		-		6,148		6,148			
Total expenditures		154,550		145,441		147,384		1,943	
Other financing (uses)									
Transfers (out)		_				(20,538)		20,538	
Net change in fund balances		(34,450)		(16,717)		(39,198)		22,481	
Fund balances, beginning of year		123,340		123,340		123,340		_	
Fund balances, end of year	_\$	88,890	\$	106,623	\$	84,142	\$	22,481	

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Park Fund For the Year Ended March 31, 2004

		Dudgatad			0-	Actual		
	Budgeted Amou Original			Final	-	Actual	Over (Under) Final Budget	
Revenues		Oliginai		1 mai		Hottual		nai Budget
Taxes	\$	86,388	\$	91,580	\$	91,173	\$	(407)
Charges for services		19,750		19,476		19,476		•
Donations		700		700		700		-
Interest		1,000		929		929		-
Other revenue		50		609		609		_
Total revenues		107,888		113,294		112,887		(407)
Expenditures								
Recreation and cultural:								
Salaries		42,030		41,921		41,921		-
Employee benefits		4,200		4,200		4,200		-
Fees and per diem		1,000		-		-		-
Operating supplies		23,600		18,187		18,240		53
Contractual services		2,870		2,145		2,145		-
Insurance		1,500		1,258		1,258		-
Printing and publishing		25		24		48		24
Telephone and utilities		4,600		6,245		6,616		371
Repairs and maintenance		3,200		3,876		3,876		-
Equipment rental		-		43		43		-
Miscellaneous		4,600		5,807		5,807		-
Capital outlay		41,963		131,224		10,200		(121,024)
Total expenditures		129,588		214,930		94,354		(120,576)
Net change in fund balances		(21,700)		(101,636)		18,533		120,169
Fund balances, beginning of year		102,260		102,260		102,260		-
Fund balances, end of year	\$	80,560	\$	624	\$	120,793	\$	120,169

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Building Department Fund For the Year Ended March 31, 2004

								Actual	
	· · · · · · · · · · · · · · · · · · ·	Budgeted Amounts					Over (Under)		
	· · · · · · · · · · · · · · · · · · ·	Original		Final	Actual		Final Budget		
Revenues									
Licenses and permits	\$	34,800	\$	48,692	\$	48,692	\$	-	
Interest		450		543		543		-	
Miscellaneous	<del></del>	50		90		90		-	
Total revenues		35,300		49,325		49,325		-	
Expenditures									
Public safety:									
Salaries		19,700		23,555		24,935		1,380	
Employee benefits		600		600		600		-	
Supplies		1,000		2,583		2,614		31	
Insurance		200		140		140		-	
Administration fees		750		775		775		-	
Workshops and conferences		1,000		395		457		62	
Miscellaneous		2,820		2,741		2,964		223	
Total expenditures		26,070		30,789		32,485		1,696	
Net change in fund balances		9,230		18,536		16,840		(1,696)	
Fund balances, beginning of year		32,961		32,961		32,961		-	
Fund balances, end of year	\$	42,191	\$	51,497	\$	49,801	\$	(1,696)	

## Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Property Tax Administration Fund For the Year Ended March 31, 2004

	Budgeted			Actual Over (Under)			
					Actual	Final Budget	
Revenues	 		Final				<u> </u>
State grants	\$ -	\$	5,688	\$	5,688	\$	-
Tax collection fees	32,355		33,281		33,281		-
Interest	 350		300		300		
Total revenues	 32,705		39,269		39,269		
Expenditures							
General government:							
Salaries and fees	12,970		15,784		15,784		-
Employee benefits	3,200		2,860		2,860		-
Supplies	2,050		1,267		1,267		-
Tax roll preparation	5,200		5,975		5,975		-
Contractual services	28,500		18,326		18,326		-
Printing and publishing	200		1,458		1,458		-
Administration fees	450		450		450		-
Workshops and conferences	600		80		80		-
Miscellaneous	 450		163		163		
Total expenditures	 53,620		46,363		46,363		-
Net change in fund balances	(20,915)		(7,094)		(7,094)		-
Other financing sources							
Transfers in	 8,000		8,000		8,000		-
Net change in fund balances	(12,915)		906		906		-
Fund balances, beginning of year	 32,474		32,474		32,474		_
Fund balances, end of year	\$ 19,559	\$	33,380	\$	33,380	\$	-

## INTERNAL SERVICE FUNDS COMBINING BALANCE SHEET

## MARCH 31, 2004

	MOTOR POOL		FRINGE BENEFIT			TOTAL
Assets						
Current assets						
Cash and cash equivalents	\$	30,011	\$	-	\$	30,011
Capital assets						
Equipment		106,740		-		106,740
Vehicles		101,243		-		101,243
Less allowance for depreciation		(145,623)		-	•	(145,623)
Total capital assets		62,360		<del>-</del>		62,360
Total assets	\$	92,371	\$	_	\$	92,371
Liabilities						
Current liabilities						
Accounts payable	_\$_	294	\$	_	\$	294
Net assets - unrestricted	\$	92,077	\$	_	\$	92,077

# INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS

## FOR THE YEAR ENDED MARCH 31, 2004

		IOTOR POOL	RINGE ENEFIT	 TOTAL
Operating revenues				
Charges for services	\$	26,164	\$ 297,479	\$ 323,643
Reimbursements		-	2,053	2,053
Other revenue		-	 809	 809
Total operating revenues		26,164	300,341	 326,505
Operating expenses				
Salaries and wages		-	67,783	67,783
Employee benefits		-	232,689	232,689
Supplies		5,305	-	5,305
Contractual services		512	-	512
Insurance		3,352	-	3,352
Repairs and maintenance		3,879	-	3,879
Depreciation		17,728	-	17,728
Miscellaneous		40	 -	 40
Total operating expenses		30,816	 300,472	 331,288
Operating income (loss)		(4,652)	 (131)	(4,783)
Nonoperating revenues (expenses)				
Interest revenue		199	80	279
Gain on sale of capital assets		51		51
Total nonoperating revenues	<del></del>	250	80	 330
Change in net assets		(4,402)	(51)	(4,453)
Net assets, beginning of year		96,479	51	96,530
Net assets, end of year	_\$	92,077	\$ -	\$ 92,077

## INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED MARCH 31, 2004

		MOTOR POOL	FRINGE BENEFIT		TOTAL
CASH FLOWS FROM OPERATING ACTIVITIES					
Cash received from interfund services	\$	26,164	\$	300,341	\$ 326,505
Cash payments to employees		-		(67,783)	(67,783)
Cash payments to suppliers for goods and services		(12,794)		(232,689)	 (245,483)
NET CASH PROVIDED BY OPERATING ACTIVITIES		13,370		(131)	13,239
CASH FLOWS FROM CAPITAL AND RELATED					
FINANCING ACTIVITES:					
Proceeds from sale of capital assets		2,012		-	2,012
Acquisition of capital assets		(6,067)		-	(6,067)
NET CASH PROVIDED (USED) BY CAPITAL AND					
RELATED FINANCING ACTIVITIES		(4,055)		-	 (4,055)
CASH FLOWS FROM INVESTING ACTIVITIES:					
Interest on investments		199		80	 279
NET INCREASE (DECREASE) IN CASH					
AND CASH EQUIVALENTS		9,514		(51)	9,463
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		20,497		51	 20,548
CASH AND CASH EQUIVALENTS, END OF YEAR	_\$_	30,011	\$	-	\$ 30,011
CASH FLOWS FROM OPERATING ACTIVITIES:					
Operating (loss)	\$	(4,652)	\$	(131)	\$ (4,783)
Adjustments to reconcile operating income					
to net cash provided by operating activities:					
Depreciation		17,728		-	17,728
Increase (decrease) in liabilities:					
Accounts payable		294		_	 294
NET CASH PROVIDED (USED) BY					
OPERATING ACTIVITIES	_\$_	13,370	\$	(131)	\$ 13,239

## CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

## FOR THE YEAR ENDED MARCH 31, 2004

	BALAI APRII 200	L 1,			DE	DUCTIONS	MAI	LANCE RCH 31, 2004
Assets								
Cash and cash equivalents	\$	-	\$	3,186,630	\$	3,186,630	\$	-
Liabilities								
Due to other funds  Due to other governmental units	\$	-	\$	661,681 2,524,949	\$	661,681 2,524,949	\$	-
TOTAL LIABILITIES	\$	-	\$	3,186,630	\$	3,186,630	\$	-

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## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

May 7, 2004

Members of the Township Board Richland Township Hemlock, Michigan

We have audited the basic financial statements of Richland Township as of and for the year ended March 31, 2004, and have issued our report thereon dated May 7, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

## Compliance

As part of obtaining reasonable assurance about whether Richland Township's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

## Internal Control Over Financial Reporting

In planning and performing our audit, we considered Richland Township's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control over financial reporting. However, we noted a matter involving the internal control over financial reporting and its operation that we consider to be a reportable condition. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Richland's Township's ability to record, process, summarize and report financial data consistent with the assertions of management in the financial statements.

The reportable condition is as follows:

As is common with Townships of this size, there is an overall lack of segregation of duties with regard to the accounting functions.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable condition described above is not a material weakness.

This report is intended solely for the information of management, the Township Board and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Loham